Planning Worksheet

Refer to Tables A and B in the handout to identify a strategy that you could implement and connect it to the larger vision principle. Then, create an implementation plan using the worksheet below

Goal:

Strategy:

Vision Principle(s):

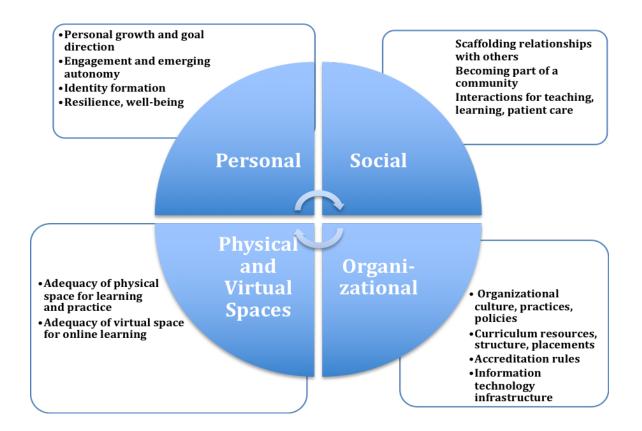
What makes you think this strategy will be successful in your context? Think about stakeholders, needs, gaps, affordances, barriers.

Implementation Plan

Steps/Tasks	People & Resources needed	Timeline
What steps are needed to	What do you need to complete each step towards	How much time do you need to
accomplish your goal?	the goal?	complete each step?
1.		
2.		
3.		



Figure: Four components of the learning environment: personal, social, organizational, physical and virtual spaces.



^{*}Adapted from Gruppen, Irby, Durning and Maggio: Improving the Learning Environment in the Health Professions: A Scoping Review. Prepared for the Josiah Macy Jr. Foundation, 2018



Table A: Strategies to improve the learning environment*

Class of influence	Specific Recommendations
Accreditation	Control of duty hours
Regulations	Focus on well-being
Curricular Interventions	Include content on well-being, adaptability, preparation
	for transitions, clarity of expectations and roles
	Create continuity of experience
Faculty/Staff	Conduct faculty/staff development workshops on
Development	learning climate, setting expectations, providing
	feedback, promoting well-being, serving as a positive
	role modeling, preparing for teamwork
Grading Practices	Implement pass/fail grading system
Instructional	Establish positive interpersonal relationships and
Interventions	welcoming environment
	Create a community of peers and peer
	coaching/teaching programs
	Offer adequate supervision and feedback
	Ensure support in times of transition
	Emphasize meaning in work
	Support emerging autonomy
	Communicate clear expectations for learning and
	performance
	Utilize blended learning methods
	Eliminate mistreatment and disrespect
Placements, Physical	Create longitudinal placements
and Virtual Space	Consider rural, community placements
	Provide adequate physical space for learning and
	patient care
	Offer adequate on-line learning resources and virtual
O and O. a da a a	learning spaces
Support Services	Create coaching, mentoring, peer support programs to
	support personal well-being, adaptability and resilience

^{*}Adapted from Gruppen, Irby, Durning and Maggio: Improving the Learning Environment in the Health Professions: A Scoping Review. Prepared for the Josiah Macy Jr. Foundation, 2018



Table B Guiding principles for exemplary learning environments*

Guiding Principle		Ех	Example strategies		
	Healthcare and health professional education share a goal of improving health for individuals, populations and communities	•	Alignment of structures of care and education, including leadership Letting go of assumptions about what we need to learn and what learners can contribute Engaging patients as active contributors to the learning environment		
2.	The exemplary learning environment is one in which learning is work and work is learning	•	Alignment of work and learning Intentional approach to learning to support development of reflective practitioners Supporting personal development and growth to prevent burn out and support well-being		
3.	Exemplary learning environments recognize that collaboration with integration of diverse perspectives is essential for success.	•	Creating opportunities for collaborative practice and learning Deliberate inclusion of diverse members of the learning environment in all teams and groups		
4.	The organizations and agents in the learning environments learn from and about themselves, and the greater system they are part of, in order to achieve continuous improvement and innovation.	•	Collecting data on individuals and teams, on learning environments and on institutional outcomes to drive continuous improvement Promoting master-adaptive learning: adaptive process of learning relevant to practice that involves purposeful planning based on assessment, feedback and reflection Fostering habits of improvement and inquiry		

^{*}Adapted from van Schaik, Reeves and Headrick: Toward Exemplary Learning Environments for the Health Professions.. Prepared for the Josiah Macy Jr. Foundation, 2018

